JOHN HOLT PLC
AND ITS SUBSIDIARY COMPANIES

FINANCIAL STATEMENTS

30 SEPTEMBER 2021

BDO

REPORT OF THE AUDIT COMMITTEE TO MEMBERS OF JOHN HOLT PLC

JOHN HOLT PLC COMPLIANCE WITH REGULATORY REQUIREMENTS:

The Company continues to ensure that it complies with all regulatory requirements as there were no contraventions during the year ended 30th September 2021

In accordance with the provisions of Section 404(7) of the Companies and Allied Matters Act of Nigeria, 2020, we confirm that the accounting and reporting policies of the Group are in accordance with legal requirements and agreed ethical practices.

In our opinion, the scope and planning of the audit for the year ended 30th September 2021 were adequate and having reviewed the auditors' findings on management matters, we are satisfied with management's responses thereto.

Dated this 14th day of January, 2022.

E. Olu Akanni
Chairman
FRC/2013/ICAN/00000005472

Members of the Committee are:

1.	**Mr. E Olu Akanni**	**Shareholder**	**Chairman**
2.	**Mr Christopher Nwaguru**	**Shareholder**	**Member**
3.	**Mr Samuel Mpamugo**	**Shareholder**	**Member**
4.	**Mr Paul Newns**	**Director**	**Member**
5.	**Mr David Parmley**	**Director**	**Member**
6.	**Mr Sheriff Mojirola Yussuf**	**Director**	**Member**

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REPORT OF THE INDEPENDENT AUDITORS
TO THE SHAREHOLDERS OF JOHN HOLT PLC AND ITS SUBSIDIARY COMPANIES
REPORT ON THE AUDIT OF THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

Opinion

We have audited the accompanying consolidated and separate financial statements of John Holt Plc ("the Company") and its subsidiary Companies ("together the group") which comprise the consolidated and separate statements of financial position as at 30 September 2021, the consolidated and separate statements of profit or loss and other comprehensive income, consolidated and separate statements of changes in equity and consolidated and separate statements of cash flows for the year then ended; and notes to the consolidated and separate financial statements,including a summary of the significant accounting policies and other explanatory notes.

In our opinion, the consolidated and separate financial statements give a true and fair view of the state of affairs of the consolidated and separate financial position of John Holt Plc and its Subsidiary companies as at 30 September 2021 and of its financial performance and cash flows for the year then ended in accordance with International Financial Reporting Standards issued by Internaltional Accounting Standards Board and in compliance with the relevant provisions of the Financial Reporting Council of Nigeria Act No 6, 2011 and the Companies and Allied Matters Act, 2020.

Basis for Opinion

2. We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the consolidated and separate financial statements section of this report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants together with the ethical requirements that are relevant to our audit of the financial statements in Nigeria, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the International Ethics Standards Board Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

3. Key audit matters relates to issues that, in our professional judgement, is of most significance in our audit of the financial statements of the current year. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, therefore, we do not provide a separate opinion on these matters.

Revenue recognition

Revenue is recognised when invoices are raised and not when goods are delivered and acknowledged by customers. There is possibility that revenue may be recognised when all the performance obligations have not been satisfied.

Our response

Our audit procedures included, among others the following:

- **Vouched a sample of goods supplied to revenue recorded for the year**
  - For a sample of goods dispatched or supplied, agreed to invoice and invoice listing.
  - For cash sales, traced cash received to cash received register.
  - For credit sales, traced sales to customer's account statement.
  - Agreed sales returns to approved credit notes.
  - Ensured that sales relates to the appropriate period.
- **Confirmed revenue cycle cut-off from invoices recorded**
  - Obtained details of invoices raised over one week either side of the year end.
  - Verified that the related goods were supplied and delivered in the matching accounting period.
- **Confirmed existence of sales**
  - Obtained and reviewed on sample basis copies of way bills acknowledged by the customers
  - Reviewed sales returns after year end.

Valuation of Investment properties

The Group and Company's investment properties were revalued by Messrs Knight Frank (Nigeria) Estate Surveyors & Valuers, Chartered Surveyors at a value of N4.94billion and N2.77billion respectively as at 30 September 2021 (2020: N4.85billion and N2.71billion). These valuations are dependent on certain key assumptions and significant judgements including capitalisation rates and fair market rents.

BDO Professional Services, a firm of Chartered Accountants registered in Nigeria, is a member of BDO International Limited, a UK Company limited by guarantee and forms part of the International BDO network of independent member firms.
Partners: E. Olaseinde Olabisi, Olugbemiga A. Akibayo, Kamar Salami, Tokunbo L. Oluyemi, Henry B. Omodigbo
Gideon Adewale, Olusegun Agbana-Anibaba BN: 170585

Our response

Our procedures in relation to the management's valuation of investment properties included:

- Evaluation of the independent external valuers' competence, capabilities and objectivity;
- Assessing the methodologies used and the appropriateness of the key assumptions;
- Checking the accuracy and relevance of the input data used.

Valuation of Inventory

Inventory forms a significant part of the Group's assets, amounting to N416million as at 30 September 2021. Inventory is carried in the financial statements at the lower of cost and net realisable value. The net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale. Determination of the net realiable value requires management estimate which might be subjective. As a result, there is a risk that the carrying value of inventory may not be accurately reported particularly when the net realisable value is not properly determined.

Our response

Our audit procedures included, among others the following:

- NRV Testing

For a sample of items in inventory, we verified that the final selling price is above cost after making provision for any additional costs to completion, and costs to sell.

- for sales price - checked selling prices to price lists, prior and current invoicing, etc, allowing for any normal trade and quantity discounts.
- for costs to sell - reviewed computations of selling costs.
- Obtained an understanding of the reason for any item that had an NRV less than cost, and consider the need for a provision on any of such items.

- Price Test

Obtained inventory valuation report at year end

- Agreed basis of valuation to group accounting policy
- Agreed valuation report to physical inventory count report
- Selected using BDO sampling approach the inventory value for testing
- Obtained inventory ledgers for selected items
- Extracted opening inventory in quantity and value
- Obtained weighted average per unit of purchases in quantity and value
- Compared with weighted average used for valuation
- Investigated any difference noted

Responsibilities of the Directors for the consolidated and separate Financial Statements

4. The Directors are responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with International Financial Reporting Standards issued by the International Accounting Standards Board, and in compliance with the relevant provisions of the Financial Reporting Council of Nigeria Act, No 6, 2011 and the Companies and Allied Matters Act, 2020, and for such internal control as the directors determine is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

   In preparing the financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company and its subsidiaries or to cease operations, or have no realistic alternative but to do so.

Other Information

5. The Directors are responsible for the other information. The other information comprises the information included in the Chairman's statement and Directors' report, but does not include the consolidated and separate financial statements and our auditors' report thereon. Our opinion on the consolidated and separate financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

   In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information and in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained during the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this information, we are required to report that fact. We have nothing to report in this regard.

BDO

Auditors' responsibilities for the Audit of the consolidated and separate Financial Statements

6. Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with International Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group and Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group and Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company and its subsidiaries to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the Group and Company's financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit, and significant audit findings and any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

7. The Companies and Allied Matters Act, 2020 requires that in carrying out our audit we consider and report to you on the following matters. We confirm that:

i) we have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit

ii) in our opinion, proper books of account have been kept by the Company and its subsidiaries, and

iii) the Company and its subsidairies' statement of financial position and statement of profit or loss and other comprehensive income are in agreement with the books of account.

Lagos, Nigeria
14 January 2022

Olugbemiga A. Akibayo
FRC/2013/ICAN/00000001076
For: BDO Professional Services
Chartered Accountants

ACCOUNTANTS OF NIGERIA
36/ICAN
1107542

JOHN HOLT PLC
CONSOLIDATED STATEMENT OF PROFIT OR LOSS
FOR THE YEAR ENDED 30 SEPTEMBER 2021

		Group		Company	
	Notes	2021 N'm	2020 N'm	2021 N'm	2020 N'm
Revenue	11	1,186	1,831	1,185	1,827
Cost of sales	12	(944)	(1,461)	(941)	(1,458)
Gross profit		242	370	244	369
Other operating income	13	321	790	1,445	787
Foreign exchange loss	13(c)	(429)	(767)	(429)	(767)
Distribution expenses	14	(192)	(198)	(192)	(198)
Administrative expenses	15	(343)	(427)	(340)	(368)
(Loss)/profit from operating activities		(401)	(232)	728	(177)
Finance income	16(i)	1	22	1	22
Finance costs	16(ii)	(153)	(109)	(153)	(109)
Net finance costs		(152)	(87)	(152)	(87)
(Loss)/profit before taxation	17	(553)	(319)	576	(264)
Current tax expenses	18	(4)	(149)	(4)	(23)
Deferred tax income	18	49	127	-	-
(Loss)/profit for the year		(508)	(341)	572	(287)
(Loss)/profit for the year attributable to:					
Owners of the parent		(508)	(341)	572	(287)
Non-controlling interest		-	-	-	-
		(508)	(341)	572	(287)
(Loss)/earnings per share attributable to the ordinary equity holders of the parent (Kobo)	19	(130.26)	(87.44)	146.67	(73.59)

The accompanying explanatory notes on pages 10 to 45 and other national disclosures on pages 46 to 48 form an integral part of these financial statements.

Auditors' report, pages 1 to 3

JOHN HOLT PLC
CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 SEPTEMBER 2021

		Group		Company	
	Notes	2021 N'm	2020 N'm	2021 N'm	2020 N'm
(Loss)/profit after taxation		**(508)**	**(341)**	**572**	**(287)**
Other comprehensive income:					
Items that will not be reclassified subsequently to profit or loss					
Surplus on revaluation of property, plant and equipment net of tax	35(ii)	53	4	40	1
Items that may be reclassified subsequently to profit or loss		**-**	**-**	**-**	**-**
Total other comprehensive income		**53**	**4**	**40**	**1**
Total comprehensive (loss)/income		**(455)**	**(337)**	**612**	**(286)**
Total comprehensive (loss)/income attributable to:					
Owners of the parent		**(455)**	**(337)**	**612**	**(286)**
Non-controlling interest		**-**	**-**	**-**	**-**
		(455)	**(337)**	**612**	**(286)**

The accompanying explanatory notes on pages 10 to 45 and other national disclosures on pages 46 to 48 form an integral part of these financial statements.

Auditors' report, pages 1 to 3

CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT 30 SEPTEMBER 2021

		Group		Company	
		2021	2020	2021	2020
Assets	Notes	N'm	N'm	N'm	N'm
Non-current assets					
Property, plant and equipment	20	1,859	1,740	889	785
Investment properties	21	3,295	3,270	2,093	2,082
Assets under finance lease	22	9	12	9	12
Investment in subsidiaries	24	-	-	21	25
Investment in Associate Company	24(iii)	199	-	199	-
Financial assets at fair value through profit or loss	25(ii)	37	5	37	5
Total non-current assets		5,399	5,027	3,248	2,909
Current assets					
Inventories	27	416	453	416	453
Trade and other receivables	28	1,503	1,713	1,503	1,712
Cash and cash equivalents	29	224	487	224	487
Due from related party	33(iv)	3,386	2,823	3,408	2,866
Total current assets		5,529	5,476	5,551	5,518
Liabilities					
Current liabilities					
Trade and other payables	30	2,271	1,621	1,965	1,520
Loans and borrowings	31	753	938	753	938
Employee benefits	32(i)	39	44	39	44
Taxation payable	18(ii)	644	645	34	35
Due to associate company	33(ii)	24	24	24	24
Total current liabilities		3,731	3,272	2,815	2,561
Net current assets		1,798	2,204	2,736	2,957
Non-current liabilities					
Deferred taxation	23	241	284	4	-
Loans and borrowings	31	24	-	24	-
Due to related parties	33(iii)	4,923	4,483	5,278	5,800
Total non-current liabilities		5,188	4,767	5,306	5,800
Net assets		2,009	2,464	678	66
Equity and reserves					
Share capital	34	195	195	195	195
Property revaluation reserve	35(i)	624	571	453	413
Revenue reserve	36	1,190	1,698	30	(542)
Total equity and reserves		2,009	2,464	678	66

The consolidated financial statements on pages 4 to 48 were authorised for issue and approved by the Board of Directors on 14 January 2022 and signed on its behalf by:

i) Chief C.I Ezeh
FRC/2013/ICAN/00000001833 — Chairman

ii) Dr. Christopher Ezeh
FRC/2017/IODN/00000016475 — Group Managing Director

iii) Mr. Adeche Okeje
FRC/2013/ICAN/00000005141 — Finance Director

The accompanying explanatory notes on pages 10 to 45 and other national disclosures on pages 46 to 48 form an integral part of these financial statements.

Auditors' report, pages 1 to 3

JOHN HOLT PLC
CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 SEPTEMBER 2021

Group	Issued share capital N'm	Revaluation reserve N'm	Revenue reserve N'm	Total equity N'm
At 1 October 2020	**195**	**571**	**1,698**	**2,464**
Loss for the year	-	-	(508)	(508)
Other comprehensive income				
Surplus on revaluation of property (Note 35)	-	53	-	53
Total comprehensive loss for the year	-	53	(508)	(455)
Contributions by and distributions to owners:				
Dividend paid during the year	-	-	-	-
Total contributions by and distributions to owners	-	-	-	-
At 30 September 2021	**195**	**624**	**1,190**	**2,009**
At 1 October 2019	**195**	**567**	**2,039**	**2,801**
Loss for the year	-	-	(341)	(341)
Other comprehensive income				
Surplus on revaluation of property (Note 35)	-	4	-	4
Total comprehensive loss for the year	-	4	(341)	(337)
Contributions by and distributions to owners:				
Dividend paid during the year	-	-	-	-
Total contributions by and distributions to owners	-	-	-	-
At 30 September 2020	**195**	**571**	**1,698**	**2,464**

The accompanying explanatory notes on pages 10 to 45 and other national disclosures on pages 46 to 48 form an integral part of these financial statements.

Auditors' report, pages 1 to 3

JOHN HOLT PLC
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 SEPTEMBER 2021

Company	Issued share capital N'm	Revaluation reserve N'm	Revenue reserve N'm	Total equity N'm
At 1 October 2020	**195**	**413**	**(542)**	**66**
Profit for the year	-	-	**572**	**572**
Other comprehensive income:				
Surplus on revaluation of property (Note 35)	-	40	-	40
Total other comprehensive income for the year	**-**	**40**	**572**	**612**
Contributions by and distributions to owners:				
Dividend paid during the year	-	-	-	-
Total contributions by and distributions to owners	**-**	**-**	**-**	**-**
At 30 September 2021	**195**	**453**	**30**	**678**
At 1 October 2019	**195**	**412**	**(255)**	**352**
Loss for the year	-	-	**(287)**	**(287)**
Other comprehensive income:				
Surplus on revaluation of property (Note 35)	-	**1**	-	**1**
Total other comprehensive income/(loss) for the year	**-**	**1**	**(287)**	**(286)**
Contributions by and distributions to owners:				
Dividend paid during the year	-	-	-	-
Total contributions by and distributions to owners	**-**	**-**	**-**	**-**
At 30 September 2020	**195**	**413**	**(542)**	**66**

The accompanying explanatory notes on pages 10 to 45 and other national disclosures on pages 46 to 48 form an integral part of these financial statements.

Auditors' report, pages 1 to 3

JOHN HOLT PLC
CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 SEPTEMBER 2021

		Group		Company	
		2021	2020	2021	2020
	Note	N'm	N'm	N'm	N'm
Cash flows from operating activities					
Cash received from customers		1,455	1,603	1,454	1,598
Payments to suppliers and employees		(1,316)	(2,640)	(1,315)	(1,408)
Input VAT		42	22	42	22
Output VAT		(46)	(26)	(46)	(26)
Tax paid	18(ii)	(5)	(21)	(5)	(9)
Net cash inflow/(outflow) from operating activities	39	**130**	**(1,062)**	**130**	**177**
Cash flows from investing activities					
Purchase of property, plant and equipment	20	(80)	(60)	(80)	(57)
Additions to assets under finance lease	22	-	(14)	-	(14)
Net proceeds from disposal of investment properties		-	1,382	-	140
Interest received on fixed deposits	16(i)	1	22	1	22
Proceeds from disposal of property,plant and equipment		-	9	-	9
Net cash (outflow)/inflow from investing activities		(79)	1,339	(79)	100
Cash flows from financing activities					
Import finance facilities obtained	31(i(b))	-	2,045	-	2,045
Finance lease facility obtained	31(iii(a))	45	-	45	-
Repayment of import finance facilities	31(i(b))	(337)	(1,802)	(337)	(1,802)
Repayment of finance leases	31(iii(a))	(22)	(21)	(22)	(21)
Repayment of other facilities	31(ii(a))	-	(18)	-	(18)
Net cash (outflow)/inflow from financing activities		**(314)**	**204**	**(314)**	**204**
Net (decrease)/increase in cash and cash equivalents		(263)	481	(263)	481
Cash and cash equivalents at the beginning of the year		487	6	487	6
Cash and cash equivalents at the end of the year	29	**224**	**487**	**224**	**487**

The accompanying explanatory notes on pages 10 to 45 and other national disclosures on pages 46 to 48 form an integral part of these financial statements.

Auditors' report, pages 1 to 3

1 **Corporate information and principal activities**

The following new or amended accounting standards and interpretations have been issued, but are not mandatory for financial year ended 30 September 2021. They have not been adopted in preparing the financial statements for the year ended 30 September 2021 and are not expected to affect the Group in the period of initial application. In all cases the Group intends to apply these standards from application date as indicated in the table below:

The principal activities of the group are the assembly, sale, leasing and servicing of power and cooling equipment; sale and servicing of fire fighting vehicles and equipment; boat building, sale and servicing of marine equipment; marine transport; warehousing and distribution services; property services and construction.

Its registered office is at Plot 1609, Adeola Hopewell Street, Victoria Island, Lagos.

2 **Basis of preparation**

a. **Statement of compliance**

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as issued by the International Accounting Standards Board (IASB) and the requirements of the Companies and Allied Matters Act, 2020.

The financial statements were authorised for issue by the Board of Directors on 14 January 2022.

b. **Basis of measurement**

The group financial statements have been prepared on the historical cost basis except for the following:

- Investment property is measured at fair value
- Leasehold land and buildings are measured at revalued amounts
- Financial assets measured at fair value through profit or loss (FVPL)

c. **Functional and presentation currency**

The Company and group functional and presentation currency is the Nigerian Naira. The financial statements are presented in Nigerian Naira and have been rounded up to the nearest million except where otherwise stated.

d. **Use of estimates and judgement**

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates and judgments. It also requires management to exercise its judgement in the process of applying the Company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 4.

3. **New standards, amendments and interpretation effective from 1 January 2020**

(i) New standards that have been adopted in the annual financial statements for the year ended 30 September 2021, but have not had a significant effect on the Group are:

- IAS 1 Presentation of Financial Statements and
- IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors (Amendment – Disclosure Initiative - Definition of Material); and
- Revisions to the Conceptual Framework for Financial Reporting.
- Definition of a Business (Amendments to IFRS 3);
- Interest Rate Benchmark Reform – IBOR 'phase 2' (Amendments to IFRS 9, IAS 39 and IFRS 7); and
- COVID-19-Related Rent Concessions (Amendments to IFRS 16).

(ii) **New standards, amendments and interpretation issued but not yet adopted by the Group**

The following new or amended accounting standards and interpretations have been issued, but are not mandatory for financial year ended 30 September 2021. They have not been adopted in preparing the financial statements for the year ended 30 September 2021 and are not expected to affect the Group in the period of initial application. In all cases the Group intends to apply these standards in the accounting periods to which the application dates as indicated in the table below are applicable:

Standard/Interpretation		**Date Issued by IASB**	**Effective Date**
IAS 37	Onerous Contracts – Cost of Fulfilling a Contract	14 May 2020	1 January 2022
Amendments to IFRS 1, IFRS 9, IFRS 16 and IAS 41	Annual Improvements to IFRS Standards 2018–2020	14 May 2020	1 January 2022
IAS 16	Property, Plant and Equipment: Proceeds before Intended Use	14 May 2020	1 January 2022
IFRS 3	Reference to the Conceptual Framework	14 May 2020	1 January 2022
IAS 1	Classification of Liabilities as Current or Non-current	23 January 2020	1 January 2023
IFRS 17	Insurance Contracts	18 May 2017	1 January 2023
IFRS 10 and IAS 28 amendment	Sale or Contribution of assets between an investor and its Associate or Joint Venture	11 September 2014	Deferred indefinitely

4 **Critical accounting estimates and judgements**

The Group makes certain estimates and assumptions regarding the future. Estimates and judgements are continually evaluated based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. In the future, actual experience may differ from these estimates and assumptions. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are:

i) **Income and deferred taxation**

John Holt Plc and its subsidiary companies annually incur amounts of income taxes payable, and also recognise changes to deferred tax assets and deferred tax liabilities, all of which are based on management's interpretations of applicable laws and regulations. The quality of these estimates is highly dependent upon management's ability to properly apply at times a very complex sets of rules, to recognise changes in applicable rules and, in the case of deferred tax assets, management's ability to project future earnings from activities that may apply loss carry forward positions against future income taxes.

ii) **Impairment of property, plant and equipment**

The group assesses assets or groups of assets for impairment annually or whenever events or changes in circumstances indicate that carrying amounts of those assets may not be recoverable. In assessing whether a write-down of the carrying amount of a potentially impaired asset is required, the asset's carrying amount is compared to the recoverable amount. Frequently, the recoverable amount of an asset proves to be the company's estimated value in use.

The estimated future cash flows applied are based on reasonable and supportable assumptions and represent management's best estimates of the range of economic conditions that will exist over the remaining useful life of the cash flow generating assets.

iii) **Legal proceedings**

The Group reviews outstanding legal cases following developments in the legal proceedings and at each reporting date, in order to assess the need for provisions and disclosures in its financial statements. Among the factors considered in making decisions on provisions are the nature of litigation, claim or assessment, the legal process and potential level of damages in the jurisdiction in which the litigation, claim or assessment has been brought, the progress of the case (including the progress after the date of the financial statements but before those statements are issued), the opinions or views of legal advisers, experience on similar cases and any decision of the Group's management as to how it will respond to the litigation, claim or assessment.

5 **Consolidation**

i) **Subsidiaries**

The financial statements of subsidiaries are consolidated from the date the Company acquires control, up to the date that such effective control ceases. For the purpose of these financial statements, subsidiaries are entities over which the Company, directly or indirectly, has the power to govern the financial and operating policies so as to obtain benefits from their activities.

The acquisition method of accounting is used to account for the acquisition of subsidiaries by the Company. The consideration transferred for the acquisition of a subsidiary is the fair value of the assets transferred, the liabilities incurred to the former owners of the acquiree and the equity instruments issued by the group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement.

ii) **Changes in ownership interests in subsidiaries without change of control**

The Group treats transactions with non-controlling interests as transactions with equity owners of the Group. For purchases from non-controlling interests, the difference between any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposal to non-controlling interests are also recorded in equity.

Inter-company transactions, balances and unrealised gains on transactions between companies within the Group are eliminated on consolidation. Unrealised losses are also eliminated in the same manner as unrealised gains, but only to the extent that there is no evidence of impairment. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group. Investment in subsidiaries in the separate financial statements of the parent entity is measured at cost.

iii) **Acquisition-related costs are expensed as incurred.**

If the business combination is achieved in stages, fair value of the acquirer's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date through profit or loss.

iv) **Disposal of subsidiaries**

On loss of control, the Company derecognises the assets and liabilities of the subsidiary, any controlling interests and the other components of equity related to the subsidiary. Any surplus or deficit arising on the loss of control is recognised in profit or loss. If the Company retains any interest in the previous subsidiary, then such interest is measured at fair value at the date that control is lost. Subsequently, that retained interest is accounted for as an equity-accounted investee or as an available-for-sale financial asset depending on the level of influence retained.

6 **Summary of significant accounting policies**

The accounting policies set out below have been applied consistently to all years presented in these financial statements.

(a) **Going concern**

The directors assess the Company's and its subsidiaries' future performance and financial position on a going concern basis and have no reason to believe that the Company will not be a going concern in the year ahead. For this reason, these financial statements have been prepared on the basis of accounting policies applicable to a going concern.

(b) **Foreign currency**

Foreign currency transactions

In preparing the financial statements of the Group, transactions in currencies other than the entity's presentation currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions.

Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the statement of profit or loss.

Non -monetary items that are measured in terms of cost in a foreign currency are translated using the exchange rate at the end of the period.

(c) **Revenue recognition**

Revenue represents the fair value of the consideration received or receivable for sales of goods and services, in the ordinary course of the Group’s activities and is stated net of value-added tax (VAT), rebates and discounts.

i) **Identification of contract with customers**

Contract with customers is established when sales or job order is received from the customers by the Company having mutually agreed on the terms and conditions of the contract.

ii) **Performance obligation and timing of revenue recognition**

Revenue is recognised at a point in time when control of goods and services has transferred, being when the products are picked up or delivered to customers. In the case of services, when the services have been accepted by the customers. Delivery occurs when the products have been picked up by customers or moved to the specific location and the control has been transferred and evidence of delivery received from the Customers and the Group has objective evidence that all criteria for acceptance have been satisfied. No sales are reported if control of the goods and services has not been transferred to the customers.

iii) **Determining the transaction price**

Most of the Group's revenue is derived from fixed price contract and the amount of revenue to be earned from each contract is determined by reference to those fixed prices. The Group has full discretion over the price to sell the products.

iv) **Allocating amounts to performance obligation**

For most contracts, there is a fixed unit price for each of the products sold. There is no judgement involved in allocating the contact price to each unit ordered in such contract (It is the total contract price divided by the number of units ordered). Where a Customer orders more than one product, the Group is able to determine the split of the total contract price between each product by referencing to each product's stand alone selling price (All products are capable of being, and are, sold separately).

iv) **Rental income**

Rental income is accounted for on a time proportion of the lease terms.

v) **Finance income and finance costs**

Net finance cost includes interest expense on borrowings as well as interest income on funds invested.

Net finance cost also includes other finance income and expense, such as exchange differences on loans and borrowings and unwinding of the discount on provisions.

Foreign currency gains and losses are reported on a net basis.

vi) **Other income**

This comprises profit from sale of financial assets, profit from sale of property,plant and equipment, profit from sale of scraps and impairment loss no longer required, changes in fair value of non financial assets at fair value through profit or loss.

Income arising from disposal of items of financial assets, property, plant and equipment and scraps is recognised at the time when transactions are finalised and ownership transferred by the Group. The profit on disposal is calculated as the difference between the net proceeds and the carrying amount of the assets. The Group recognised impairment no longer required as other income when the Group received cash on an impaired receivable or when the value of an impaired investment increased and the investment is realisable.

(d) **Expenditure**

Expenditures are recognised as they accrue during the course of the year. Analysis of expenses recognised in the statement of comprehensive income is presented in classification based on the function of the expenses as this provides information that is reliable and more relevant than their nature.

The Group classifies it expenses as follows:

- Cost of sales;
- Selling and Distribution expenses;
- Administration expenses;
- Finance costs.

(e) **Income tax expenses**

Income tax expense comprises current income tax, education tax and deferred tax. (See note 'w' on Income taxes).

(f) **Earnings per share**

The Group presents basic earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Group by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.

(g) **Property, plant and equipment**

Items of property, plant and equipment are initially recognised at cost and are subsequently carried at cost (or revalued amount for leasehold land and buildings) less subsequent accumulated depreciation and impairment losses. The cost of property plant and equipment includes expenditures that are directly attributable to the acquisition of the asset.

Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as a separate item of property, plant and equipment and are depreciated accordingly. Subsequent costs and additions are included in the asset's carrying amount or are recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.

All other repairs and maintenance costs are charged to the profit or loss component of the statement of comprehensive income during the financial period in which they are incurred.

Depreciation

Depreciation is recognised so as to write off the cost of the assets less their residual values over their useful lives, using the straight-line method on the following bases:

	%
Leasehold land	-
Leasehold buildings	2
Computers	$33^{1}/_{3}$
Plant and equipment	10
Motor vehicles	25
Marine vessels	25
Furnitures and fittings	10
Air-conditioners	$16\ ^{2}/3$
Outboard engines	25
Lease assets	Period of operating lease down to a transfer value

Major overhaul expenditure, including replacement spares and labour costs, is capitalised and amortised over the average expected life between major overhaul.

The estimated useful lives, residual values and depreciation methods are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

- **Derecognition**

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefit is expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the profit or loss component of the statement of comprehensive income within 'Other income' in the year that the asset is derecognised.

The assets' residual values, useful lives and methods of depreciation are reviewed at each financial year end, and adjusted prospectively, if appropriate.

(h) **Investment Properties**

An investment property is an investment in land or building held primarily for generating income or capital appreciation and not occupied substantially for use in the operations of the Company and its subsidiaries. Also, qualify as an investment property are the land held for a currently undetermined use that is the Group has not determined that it will use the land as owner-occupied property or for short term sale in ordinary course of business, and a building that is vacant but held to be leased out under one or more operating leases.

Investment properties are carried in the statement of financial position at their market value and revalued at regular interval on a systematic basis at least once in every two years.

An external, independent valuer, having appropriate recognised professional qualifications, certified by the Financial Reporting Council (FRC) of Nigeria and with recent experience in the location and category of the investment properties being valued, values the Group's investment properties.The fair value are based on market value, being the estimated amount for which a property could be sold between market participant at a measurement date.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no future economic benefit is expected from the disposal. Any gain or loss arising on derecognition of the property (calculated as the difference between the net disposal proceeds and the carrying amount of the property) is recognised in the profit or loss component of the consolidated statement of comprehensive income in the period of the derecognition.

When the use of a property changes such that it is reclassified as property, plant and equipment, its fair value at the date of reclassification becomes its cost for subsequent accounting. Investment properties are not subject to periodic charge for depreciation.

(i) **Leases**

i) **Operating lease**

Leases in which a significant portion of the risks and rewards of ownership are retained by another party, the lessor, are classified as operating leases. Payments, including prepayments, made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight line basis over the period of the lease. When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the period in which termination takes place.

ii) **Finance lease**

Leases of assets where the Group has substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are recognised at the lease's commencement at the lower of the fair value of the leased property and the present value of the minimum lease payments. Each lease payment is allocated between the liability and finance charges so as to achieve a constant rate on the finance balance outstanding. The corresponding rental obligations, net of finance charges, are included in current and non current borrowings. The interest element is expensed over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

(j) **Impairment of non-financial assets**

Non-financial assets other than inventories are reviewed at each reporting date for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which they have separately identifiable cash flows (cash-generating units).

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in the income statement, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in the income statements, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment is treated as a revaluation increase.

(k) **Financial Assets**

The Group classifies its financial assets into the following categories: Financial assets at fair value through profit or loss and at amortised cost. The classification is determined by management based on a combination of the entity's business model for managing the assets and the instruments' contractual cash flow characteristics. The Group financial assets include investments in listed securities, loans and receivables, cash and cash equivalents.

i) **Financial assets at fair value through profit or loss (FVPL)**

The Group classifies financial assets at fair value through profit or loss when they have been purchased or issued primarily for short-term profit making through trading activities or form part of a portfolio of financial instruments that are managed together, for which there is evidence of a recent pattern of short-term profit being taken. Held-for-trading assets are recorded and measured in the statement of financial position at fair value. In addition, on initial recognition, the Group irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Changes in fair values of the financial assets, interest income and dividends are recorded in consolidated statement of profit or loss according to the terms of the contract, or when the right to payment has been established.

ii) **Financial instruments measured at amortized cost**

Debt instruments that meet the following criteria are measured at amortized cost (except for debt instruments that are designated at fair value through Profit or Loss (FVPL) on initial recognition):
a) the asset held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
b) the contractual terms of the instrument give rise on specified dates to cash flows that are solely payment of principal and interest on the principal amount outstanding.

iii) **Reclassification of financial assets**

The Group does not reclassify its financial assets subsequent to their initial recognition apart in the exceptional circumstances in which the Compnay acquires, disposes of, or terminates a business line.

iv) **Loans and receivables**

Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are recognised initially at fair value plus any directly attributable transaction cost. Financial assets classified as loans and receivables are subsequently measured at amortized cost using the effective interest method less any impairment losses. The Group's loans and receivables comprise trade and other receivables and cash and cash equivalents.

v) **Trade and other receivables**

Trade receivables are amounts due from customers for goods sold or services rendered in the ordinary course of business. If collection is expected within one year or less (or in the normal operating cycle of the business if longer), they are classified as current assets. If not, they are presented as non-current assets.

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method less provision for impairment. Discounting is ignored if insignificant. A provision for impairment of trade and other receivables is established when there is objective evidence that the Company and or its subsidiaries will not be able to collect all the amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that debtor will enter bankruptcy and default or delinquency in payment, are the indicators that a trade and other receivable is impaired. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the statement of comprehensive income within the administrative cost.

The amount of the impairment provision is the difference between the asset's nominal value and the recoverable value, which is the present value of estimated cash flows, discounted at the original effective interest rate. Changes to this provision are recognised under administrative costs.

When a trade receivable is uncollectable, it is written off against the provision for trade receivables.

vi) **Cash and cash equivalents**

For the purposes of statement of cash flows, cash comprises cash in hand and deposits held at call with banks and other financial institutions. Cash equivalents comprise highly liquid investments (including money market funds) that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value with original maturities of three months or less being used by the Group in the management of its short-term commitments. Cash and cash equivalents are carried at amortised cost in the statement of financial position.

(l) **Impairment of financial assets**

The adoption of IFRS 9 accounting for impairment losses for financial assets by replacing IAS 39's incurred loss approach with a forward-looking expected credit loss (ECL) approach.

IFRS 9 requires the Group to record an allowance for ECLs for all debt financial assets not held at FVPL. The Group has applied the standard's simplified approach and has calculated ECLs based on lifetime expected credit losses. The Group has established a provision matrix that is based on the Group's historical credit loss experience, adjusted for forward-looking factors specific to the financial assets and the economic environment.

ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Group expects to receive. The shortfall is then discounted at an approximation to the asset's original effective interest rate.

The Group considers a financial asset in default when contractual payment are 360 days past due. However, in certain cases, the Group may also consider a financial asset to be in default when internal or external information indicates that the Group is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Group.

(m) **Prepayments**

Prepayments are payments made in advance relating to the future years and are recognised and carried at original amount less amounts utilised in the statement of profit or loss and other comprehensive income.

(n) **Inventories**

Inventories are stated at the lower of cost and net realisable value, with appropriate provisions for old and slow moving items. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses.

Cost is determined as follows:

i) **Raw materials**

Raw materials which include purchase cost and other costs incurred to bring the materials to their location and condition are valued using a standard cost reviewed from time to time in line with the trends.

ii) **Work in progress**

Cost of work in progress includes cost of raw materials, labour, production and attributable overheads based on normal operating capacity. Work in progress is valued using actual cost incurred to the stage of work in progress.

iii) **Finished goods**

Cost is determined using the standard cost and includes cost of material, labour , production and attributable overheads based on normal operating capacity.

iv) **Spare parts and consumables**

Spare parts which are expected to be fully utilized in production within the next operating cycle and other consumables are valued at standard cost after making allowance for obsolete and damaged inventories.

All standard costs are always adjusted to the actual costs upon the receipt of the actual invoice and the confirmation of other incidental costs. Allowance is made for obsolete, slow moving or defective items where appropriate.

(o) **Financial liabilities**

Financial liabilities are initially recognised at fair value when the Company and its subsidiaries become a party to the contractual provisions of the liability. Subsequent measurement of financial liabilities is based on amortized cost using the effective interest method. The Group financial liabilities include: trade and other payables. Financial liabilities are presented as if the liability is due to be settled within 12 months after the reporting date, or if they are held for the purpose of being traded. Other financial liabilities which contractually will be settled more than 12 months after the reporting date are classified as non-current.

(p) **Trade payables**

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Trade payables are classified as current liabilities if payment is due within one year or less (or in the normal operating cycle of the business if longer). If not, they are presented as non-current liabilities.

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

- **Derecognition of financial liabilities**

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or they expire. The difference between the carrying amount of the financial liability derecognised and the consideration paid or payable is recognised in income statement.

(q) **Provisions**

A provision is recognized only if, as a result of a past event, the Group has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. The provision is measured at the best estimate of the expenditure required to settle the obligation at the reporting date.

Provisions are not recognised for future operating losses. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognized even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small. The Group's provisions are measured at the present value of the expenditures expected to be required to settle the obligation.

(r) **Borrowings**

Borrowings are recognized initially at their issue proceeds and subsequently stated at cost less any repayments. Transaction costs where immaterial, are recognized immediately in the statement of comprehensive income. Where transaction costs are material, they are capitalized and amortised over the life of the loan. Interest paid on borrowing is recognized in the statement of comprehensive income for the period.

(s) **Borrowing costs**

Borrowing costs directly attributable to the construction of qualifying assets, which are assets that necessarily take a substantial period of time to prepare for their intended use, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use. All other borrowing costs are recognised as finance costs in the income statement in the period in which they are incurred.

(t) **Contingent liability**

A contingent liability is disclosed, unless the possibility of an outflow of resources embodying economic benefits is remote. Where the group is jointly and severally liable for an obligation, the part of the obligation that is expected to be met by other parties is treated as a contingent liability. The entity recognises a provision for the part of the obligation for which an outflow of resources embodying economic benefits is probable, except in the extremely rare circumstances where no reliable estimate can be made. Contingent liabilities are assessed continually to determine whether an outflow of resources embodying economic benefits has become probable. If it becomes probable that an outflow of future economic benefits will be required for an item previously dealt with as a contingent liability, a provision is recognised in the financial statements of the period in which the change probability occurs except in the extremely rare circumstances where no reliable estimate can be made.

(u) **Related party transactions or insider dealings**

Related parties include the related companies, the directors, their close family members and any employee who is able to exert significant influence on the operating policies of the group. Key management personnel are also considered related parties. Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly, including any director (whether executive or otherwise) of that entity. The Group considers two parties to be related if, directly or indirectly one party has the ability to control the other party or exercises significant influence over the other party in making financial or operating decisions.

Where there is a related party transactions within the group, the transactions are disclosed separately as to the type of relationship that exists within the group and the outstanding balances necessary to understand their effects on the financial position and the mode of settlement.

(v) **Employee benefits**

The Group operates the following contribution and benefit schemes for its employees:

i) **Defined contribution pension scheme**

In line with the provisions of the Nigerian Pension Reform Act, 2014, John Holt Plc has instituted a defined contributory pension scheme for its employees. The scheme is funded by fixed contributions from employees and the Company at the rate of 8% by employees and 10% by the Company of basic salary, transport and housing allowances invested outside the Company through Pension Fund Administrators (PFAs) of the employee's choice.

The Company has no legal or constructive obligation to pay further contributions if the fund does not hold sufficient assets to pay all employee benefits relating to employees' service in the current and prior periods.

The matching contributions made by John Holt Plc to the relevant PFAs are recognised as expenses when the costs become payable in the reporting periods during which employees have rendered services in exchange for those contributions. Liabilities in respect of the defined contribution scheme are charged against the profit or loss of the period in which they become payable.

Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

ii) **Short-term benefits**

Short term employee benefit obligations which include wages, salaries, bonuses and other allowances for current employees are measured on an undiscounted basis and recognised and expensed by John Holt Plc and the group in the income statement as the employees render such services. A liability is recognised for the amount expected to be paid under short - term benefits if the group has a present legal or constructive obligation to pay the amount as a result of past service provided by the employee and the obligation can be estimated reliably.

(w) **Income Taxes - Company income tax and deferred tax liabilities**

Income tax expense comprises current and deferred tax. Income tax expense is recognised in the statement of profit or loss and other comprehensive income except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity or in other comprehensive income. Current income tax is the estimated income tax payable on taxable income for the year, using tax rates enacted or substantively enacted at the statement of financial position date, and any adjustment to tax payable in respect of previous years.

The tax currently payable is based on taxable results for the year. Taxable results differs from results as reported in the income statement because it includes not only items of income or expense that are taxable or deductible in other years but it further excludes items that are never taxable or deductible. The Group's liabilities for current tax is calculated using tax rates that have been enacted or substantively enacted at the reporting date.

Deferred tax assets and liabilities are recognised where the carrying amount of an asset or liability differs from its tax base. Deferred taxes are recognized using the statement of financial position liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes (tax bases of the assets or liability). The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities using tax rates enacted or substantively enacted by the reporting date.

Deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised. Additional income taxes that arise from the distribution of dividends are recognised at the same time as the liability to pay the related dividend is recognised.

(x) **Share capital and Share premium**

Shares are classified as equity when there is no obligation to transfer cash or other assets. Any amounts received over and above the par value of the shares issued are classified as ‘share premium’ in equity. Incremental costs directly attributable to the issue of equity instruments are shown in equity as a deduction from the proceeds, net of tax.

(y) **Dividend on ordinary shares**

Dividends on ordinary shares are recognised as a liability and deducted from equity when they are approved by the Company's shareholders. Interim dividends are deducted from equity when they are declared and no longer at the discretion of the shareholders. Dividends for the year that are approved after the statement of financial position date are disclosed as an event after the statement of financial position date.

(z) **General reserve**

General reserve represents amount set aside out of profits of the Group which shall at the discretion of the directors be applied to meeting contingencies, repairs or maintenance of any works connected with the business of the Group, for equalising dividends, for special dividend or bonus, or such other purposes for which the profits of the Group may lawfully be applied.

(aa) **Off Statement of financial position events**

Transactions that are not currently recognized as assets or liability in the statement of financial position but which nonetheless give rise to credit risks, contingencies and commitments are reported off statement of financial position. Such transactions include letters of credit, bonds and guarantees, indemnities, acceptances and trade related contingencies such as documentary credits. Outstanding unexpired commitments at the year-end in respect of these transactions are shown by way of note to the financial statements.

(ab) **Effective Interest Method**

The effective interest method is a method of calculating the amortised cost of an interest bearing financial instrument and of allocating interest income and expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cashflows (including all fees and points paid or received that form an integral part of the effective interest rate, translation costs and other premiums or discounts) through the expected life of the debt instruments, or where appropriate, a shorter period, to the net carrying amount on initial recognition.

(ac) **Segment reporting**

An operating segment is a component of the group that engages in business activities from which it can earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the company's other components, whose operating results are reviewed regularly by the Executive Deputy Chairman (being the Chief Operating Decision Maker) to make decisions about resources allocated to each segment and assess its performance, and for which discrete financial information is available.

7 **Determination of fair value**

A number of the group's accounting policies and disclosures require the determination of fair value for both financial and non-financial assets and liabilities. Fair values have been determined for measurement and /or disclosure purposes based on the following methods. Where applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that assets or liabilities.

i) **Property, plant and equipment**

The fair value of items of leasehold land and buildings is based on depreciated replacement cost and comparison approaches. "Depreciated replacement cost" reflects the current cost of reconstructing the existing structure together with the improvements in today's market adequately depreciated to reflect its physical wear and tear, age ,functional and economic obsolescence plus the site value in its exisiting use as at the date of inspection while "Comparison Approach" is the analysis of recent sale transactions or similar properties in the neighbourhood. The figure thus arrived at represents the best price that the subsisting interest in the property will reasonably be expected to be sold if made available for sale by private treaty between market participants at a measurement date.

ii) **Investment Property**

An external, independent valuation company, having appropriate recognised professional qualifications and recent experience in the location values the group's landed property. The fair values are based on market values, being the estimated amount for which a property could be exchanged on the date of the valuation between a willing buyer and a willing seller in an arm's length transaction.

iii) **Valuation of Available for sale financial assets**

The fair value of investments in equity are determined with reference to their quoted closing bid price at the measurement date, or if unquoted, determined using a valuation technique.

iv) **Fair value hierarchy**

Fair values are determined according to the following hierarchy based on the requirements in IFRS 7 Financial Instrument Disclosure'.

Level 1 : quoted market prices: financial assets and liabilities with quoted prices for identical instruments in active markets.

Level 2: valuation techniques using observable inputs: quoted prices for similar instruments in active markets or quoted prices for identical or similar instruments in inactive markets and financial assets and liabilities values using models where all significant inputs are observable.

Level 3: valuation techniques using significant unobservable inputs:financial assets and liabilities valued using valuation techniques where one or more significant inputs are unobservable. The best evidence of fair value is a quoted price in an active market. In the event that the market for a financial asset or liability is not active, a valuation technique is used.

8 Financial risk management

General

Pursuant to a financial policy maintained by the Board of Directors, the Group uses several financial instruments in the ordinary course of business. The Group's financial instruments are cash and cash equivalents, trade and other receivables, available-for-sale financial assets, bank overdrafts, trade and other payables, dividend payable and loans and borrowings .

The Company and its subsidiaries have exposure to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk

Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Group is mainly exposed to credit risk from services rendered on credit. It is Group policy to assess the credit risk of new customers before entering contracts.

The Management has established a credit policy under which each new customer is analysed individually for creditworthiness before the Group's standard payment and delivery terms and conditions are offered. The Group's review includes external ratings, when available, and in some cases bank references. Purchase limits are established for each customer, which represents the maximum open amount without requiring approval from the Management.

The Management determines concentrations of credit risk by quarterly monitoring the creditworthiness rating of existing customers and through a monthly review of the trade receivables' ageing analysis. In monitoring the customers' credit risk, Customers are grouped according to their credit characteristics. customers that are graded as "high risk" are placed on a restricted customer list, and future credit services are made only with approval of the Management, otherwise payment in advance is required.

Credit risk also arises from cash and cash equivalents and deposits with banks and financial institutions. Banks with good reputation are accepted by the Group for business transactions.

The maximum credit risk as per statement of financial position, without taking into account the aforementioned financial risk coverage instruments and policy, consists of the book values of the financial assets as stated below:

	Group		Company	
	2021	2020	2021	2020
	N'm	N'm	N'm	N'm
Trade and other receivables (excluding prepayments)	1,414	1,578	1,414	1,577
Due from related party	3,386	2,823	3,408	2,866
Cash and cash equivalents	224	487	224	487
	5,024	4,888	5,046	4,930

As at the reporting date there is no concentration of credit risk with a particular customer.

Cash is held with the following institutions:

	Group		Company	
	2021	2020	2021	2020
	N'm	N'm	N'm	N'm
Fidelity Bank Plc	7	102	7	102
Keystone Bank Limited	78	-	78	-
Access Bank Plc	125	-	125	-
Zenith Bank Plc	12	-	12	-
Heritage Bank Plc	-	381	-	381
Other financial institutions	2	4	2	4
	224	487	224	487

Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Group's approach to managing liquidity is to ensure that it will have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions. Liquidity projections including available credit facilities are incorporated in the regular management information reviewed by the Board of Management. The focus of the liquidity review is on the net financing capacity, being free cash plus available credit facilities in relation to the financial liabilities. The following are the contractual maturities of financial liabilities:

As at 30 September 2021

	Book value	Contractual cashflow	One year or less	1-5 years	More than 5 years
	N'm	N'm	N'm	N'm	N'm
Loans and borrowings	777	777	753	24	-
Trade and other payables	2,271	2,271	2,271	-	-
Due to related parties	4,947	4,947	24	4,923	-
	7,995	7,995	3,048	4,947	-

As at 30 September 2020

	Book value	Contractual cashflow	Group One year or less	1-5 years	More than 5 years
	N'm	N'm	N'm	N'm	N'm
Loans and borrowings	938	1,270	1,270	-	-
Trade and other payables	1,621	1,621	1,621	-	-
Due to related parties	4,507	4,507	24	4,483	-
	7,066	7,398	2,915	4,483	-

Market risk

Market risk concerns the risk that Group income or the value of investments in financial instruments is adversely affected by changes in market prices, exchange rates and interest rates. The objective of managing market risks is to keep the market risk position within acceptable boundaries while achieving the best possible return. Market risk, consists of foreign exchange risk, interest rate risk and price risk.

Foreign exchange risk

The functional currency of the Group is the Nigerian Naira.

Foreign exchange risk arises when the Group enters into transactions denominated in a currency other than its functional currency. The Group's policy is, where possible, to allow entities to settle liabilities denominated in its functional currency with the cash generated from its own operations in that currency. Where entities have liabilities denominated in a currency other than their functional currency (and have insufficient reserves of that currency to settle them), cash is sought for from the open market and this exposes the entities to foreign exchange risk.

In order to monitor the continuing effectiveness of this policy, the Board receives a monthly forecast, analysed by the major currencies held by the Group, of liabilities due for settlement and expected cash reserves.

The Group is exposed to foreign exchange risk when there are intercompany transactions with John Holt & Company (Liverpool) Ltd, UK. These transactions are usually denominated in US dollar or Pounds (£). These cause gains or losses during the conversion. The Group also maintains domiciliary US dollar account with Fidelity Bank Plc, Access Bank Plc, Zenith Bank Plc and Keystone Bank Limited.

	Assets		Liabilities	
	2021	2020	2021	2020
	N'm	N'm	N'm	N'm
US dollars	63	1,997	698	758
Pounds	3,386	741	4,977	4,533

Sensitivity analysis

Analysed below is the Group's sensitivity to a 5% depreciation or appreciation in the Naira against the US dollar. The analysis shows the effect of the changes on the Group's profit before tax.

5% Depreciation in Naira against US Dollar	**Gain**	**Loss**	**Net effect**
	N'm	**N'm**	**N'm**
Assets	3	-	3
Liabilities	-	(35)	(35)
Net loss	3	(35)	(32)

5% Appreciation in Naira against US Dollar	**Gain**	**Loss**	**Net effect**
	N'm	**N'm**	**N'm**
Assets	-	(3)	(3)
Liabilities	35	-	35
Net gain	35	(3)	32

Sensitivity analysis shows that the Group's profit before tax would have been N32 million lower or higher if the Naira had depreciated or appreciated against US Dollar by 5%.

Analysed below is the Group's sensitivity to a 5% depreciation or appreciation in the Naira against the Pounds. The analysis shows the effect of the changes on the Group's profit before tax.

5% Depreciation in Naira against Pounds	**Gain**	**Loss**	**Net effect**
	N'm	**N'm**	**N'm**
Assets	169	-	169
Liabilities	-	(249)	(249)
Net loss	169	(249)	(80)

5% Appreciation in Naira against Pounds	**Gain**	**Loss**	**Net effect**
	N'm	**N'm**	**N'm**
Assets	-	(169)	(169)
Liabilities	249	-	249
Net gain	249	(169)	80

Sensitivity analysis shows that the Group's profit before tax would have been N80 million lower or higher if the Naira had depreciated or appreciated against Pounds by 5%.

Interest rate risk

The Group adopts a policy of ensuring that a significant element of its exposure to changes in interest rates on borrowings is on a fixed rate basis. This is achieved by entering into loan arrangements with mixed interest rate sources. Variable interest rates are marked against the ruling CBN interest rates to reduce the risk arising from interest rates. The effective interest rates and the maturity term profiles as at 30 September 2021 of interest-bearing loans, deposits and cash and cash equivalents are stated below:

As at 30 September 2021	**Effective interest rate**	**one year or less**	**1-5 years**	**Over 5 years**	**Total**
		N'm	**N'm**	**N'm**	**N'm**
Cash and cash equivalents	6.7%	224	-	-	224
Borrowings	11.7%	753	24	-	777

Sensitivity analysis

Analysed below is the Group's sensitivity to a 1% increase or decrease in the interest rate. The analysis shows the effect that 1% increase or decrease in the interest rate will have on the Group's profit before tax.

1% increase in interest rate	**interest rate**	**Gain**	**Loss**	**Net effect**
		N'm	**N'm**	**N'm**
Cash and cash equivalents	7.7%	2	-	2
Borrowings	12.7%	-	(8)	(8)
Net loss		2	(8)	(5)

1% decrease in interest rate	**interest rate**	**Gain**	**Loss**	**Net effect**
		N'm	**N'm**	**N'm**
Cash and cash equivalents	5.7%	-	(2)	(2)
Borrowings	10.7%	8	-	8
Net gain		8	(2)	5

Sensitivity analysis shows that the Group's profit before tax would have been N5million lower or higher if the interest rate had increased or decreased by 1%.

Price risk

Financial instruments accounted for under assets and liabilities are cash and cash equivalents, receivables, and current and non-current liabilities. The fair value of most of the financial instruments does not differ materialy from the book value.

9 **Capital management**

The Group monitors "adjusted capital" which comprises all components of equity (i.e. share capital, revenue reserve, and revaluation reserves).

The Board of Directors' policy is to maintain a strong capital base so as to maintain customer, investor, creditor and market confidence and to support future development of the business. The Board of Directors monitors the debt to capital ratio. The Board of Directors also monitors the level of dividend to be paid to holders of ordinary shares. The Board of Directors seeks to maintain a balance between the higher returns that might be possible with higher levels of borrowings and the benefits of a sound capital position. There were no changes in the Group’s approach to capital management during the year. The Group is not subject to externally imposed capital requirements.

Consistent with others in the industry, the Group monitors capital on the basis of the debt to adjusted capital ratio. This ratio is calculated as net debt to adjusted capital as defined above. Net debt is calculated as total debt (as shown in the consolidated statement of financial position) less cash and cash equivalents. The objective of this strategy is to secure access to finance at reasonable cost by maintaining a high credit rating.

The debt-to-adjusted-capital ratio at 30 September 2021 and at 30 September 2020 is as follows:

	Group		Company	
	2021	**2020**	**2021**	**2020**
	N'm	**N'm**	**N'm**	**N'm**
Loans and borrowings	777	938	777	938
Less: cash and cash equivalents	(224)	(487)	(224)	(487)
Net debt	553	451	553	451
Total equity	2,009	2,464	678	66
Debt to adjusted capital ratio (%)	0.28	0.18	0.82	6.83

The increase in the debt to adjusted capital ratio for the Group during the year resulted primarily from the decrease of N498million in total equity as a result of the loss reported for the year.

10 Segment information

i) Divisions, products and services from which reportable segments derive their revenues

The group has three reportable segments as stated below, which are the group's strategic segments. The strategic segments offer different products and services, and are managed seperately because they require different technology and marketing strategies. For each of the strategic segments, the Group Managing Director (the Chief Operating Decision Maker) reviews internal management reports on a monthly basis. The following summarises the financial operations in each of the group's strategic segments.

Segment 1 - Technical Products and Leasing Services, this consists of:

- Holt Engineering
- Holt Services
- Holt Cooling
- Fire & Safety Solutions
- John Holt Assemblies

Segment 2 -Property,warehousing and central,this consists of:

- Group Head Office
- Merchandising Retail Distribution Services (MRDS)
- John Holt Investment
- JHL division
- West African Drug Company Limited
- John Holt Agricultural Engineers Limited
- JALLCO Limited
- Africa Properties (Nigeria) Limited
- Holt Engineering Limited
- HPL Limited
- Probyn Road Properties Nigeria Limited

Segment 3 - Yamaco

ii) Segment revenues and results

The following are the analyses of the Group's strategic revenues and results by reportable segments. Performance is based on segment revenue and operating profit, as included in the internal management reports that are reviewed and measured by the Group Managing Director. Segments' revenues, operating profits and return on management assets are used to measure performance as management believes that such pieces of information are the most relevant in evaluating results of certain segments relative to other entities that operate within these industries.

iii) Analysis by segments

- 30 September 2021	Technical Products and leasing Services N'm	Yamaco N'm	Property, warehousing and Central N'm	Total N'm
Revenue	863	6	317	1,186
Cost of sales	(785)	(7)	(152)	(944)
Gross profit/(loss)	78	(1)	165	242
Gross profit/(loss) percentage	9	(17)	52	20
- 30 September 2020				
Revenue	1,488	43	300	1,831
Cost of sales	(1,314)	(39)	(108)	(1,461)
Gross profit	174	4	192	370
Gross profit percentage	12	9	64	20

The accounting policies of the reportable segments are the same as the Group's accounting policies described in Note 6. Each segment bears its administrative costs and there are allocations of central administration expenses to the units. This is the measure reported to the Group Managing Director (Chief Operating Decision Maker) for the purposes of assessment of segment performance. The units interest bearing loan is managed by the Group Head Office whereas the cost of financing is apportioned on predetermined parameters as agreed by the management.

iv) **Segment assets, liabilities and Equities**

The following is an analysis of the Group's strategic assets, liabilities and equities by reportable segment:

- **30 September 2021**	**Technical Products and leasing Services**	**Yamaco**	**Property, warehousing and Central**	**Total**
	N'm	**N'm**	**N'm**	**N'm**
Total assets	1,156	202	9,570	10,928
Total liabilities	(298)	(40)	(8,616)	(8,954)
Net Assets	858	162	954	1,974
- **30 September 2020**				
Total assets	1,495	191	8,817	10,503
Total liabilities	(206)	(32)	(7,801)	(8,039)
Net Assets	1,289	159	1,016	2,464

11 **Revenue**

	2021	**2020**	**2021**	**2020**
	N'm	**N'm**	**N'm**	**N'm**
Sale of finished goods	677	1,348	677	1,348
Sale of spare parts	5	3	5	3
Services and repairs	187	180	187	180
Property rent and warehousing	317	300	316	296
	1,186	1,831	1,185	1,827

The Company generated its revenue in Nigeria from the consolidation of all the divisions as stated above and all recognised at a point in time

12 **Cost of sales**

	N'm	**N'm**	**N'm**	**N'm**
Finished goods	611	1,181	611	1,181
Spare parts	3	2	3	2
Service and repairs	178	170	178	170
Property rent and warehousing	152	108	149	105
	944	1,461	941	1,458

13 **Other operating income**

	N'm	**N'm**	**N'm**	**N'm**
Profit on disposal of investment properties	-	1	-	1
Profit on disposal of property, plant and equipment	-	6	-	6
Commission income	39	-	39	-
Intragroup balance written back (Note 13(a))	-	-	1,138	-
Foreign exchange loss absorbed by related company (Notes 13(b) and 33(iii))	-	767	-	767
Income from investment in Associate (Note 24(iii))	199	-	199	-
Fair value gain on financial assets FVTPL (Note 25(ii))	32	-	32	-
Income from Rack installation	14	-	14	-
Provision no longer required	12	7	12	7
Fair value gain on investment properties (Note 21)	25	9	11	6
	321	790	1,445	787

		Group		Company	
		2021	2020	2021	2020
13(a)	Intragroup balance written back (Note 13(a(i))	N'm	N'm	N'm	N'm
	JALLCO Limited	-	-	1,136	-
	Africa Properties Nigeria Limited	-	-	2	-
		-	-	1,138	-

The amount represents the balances in the intragroup accounts between the parent company and the subsidiary companies. This is to set off the balances standing as payable in the parent company's books and receivable balances in the subsidiary Companies.

b) In 2020,as a result of the negative effects of COVID-19 and its resulting economic downtown on the financial performance and position of John Holt Plc, the Board of Directors of the parent company, John Holt & Company (Liverpool) Ltd (UK) resolved at its meeting of 12 November 2020 to absorb the exchange loss of N767million incurred by the Company and to write it off against the amount due to the parent company as at year end. See Note 33(iii). This is not applicable in the current year.

		N'm	N'm	N'm	N'm
(c)	**Foreign exchange loss**	**429**	**767**	**429**	**767**
14	**Distribution expenses**	**N'm**	**N'm**	**N'm**	**N'm**
	Employees' salaries and allowances	45	49	45	49
	Security	12	12	12	12
	Printing and stationery	3	3	3	3
	Travelling and accommodation	12	12	12	12
	Canteen and entertainment	4	4	4	4
	Cleaning	3	3	3	3
	Communication	11	9	11	9
	Depreciation	7	11	7	11
	Fuel and oil	6	6	6	6
	Insurance	6	6	6	6
	Pension	6	6	6	6
	Rent and service charge	54	58	54	58
	Repairs and maintenance	20	16	20	16
	Others	3	3	3	3
		192	198	192	198
15	**Administrative expenses**	**N'm**	**N'm**	**N'm**	**N'm**
	Employees' salaries and allowances	85	90	85	90
	Security	6	6	6	6
	Printing and stationery	5	6	5	6
	Travelling and accommodation	21	22	21	22
	Advertisement and promotion	13	6	13	6
	Professional fees and expenses	26	19	26	19
	Canteen and entertainment	8	7	8	7
	Cleaning	5	5	5	5
	Communication	13	11	13	11
	Depreciation	16	26	16	26
	Fuel and oil	11	11	11	11
	Insurance	11	11	11	11
	Directors' fees and expenses	7	7	7	7
	Pension	10	11	10	11
	Rent and service charge	66	71	66	71
	Repairs and maintenance	19	20	19	20
	Judgement debt	-	23	-	23
	Loss on disposal of investment properties	-	56	-	-
	Allowance for impairment of investments in dormant subsidiaries (Note 24(i))	4	-	4	-
	Others	17	19	14	16
		343	427	340	368

	Group		Company	
16 Finance income and costs	**2021**	**2020**	**2021**	**2020**
i) ***Finance income***	**N'm**	**N'm**	**N'm**	**N'm**
interest income	1	22	1	22
ii) ***Finance costs***				
Interest expense	151	106	151	106
Account maintenance fees	2	3	2	3
	153	109	153	109
17 (Loss)/profit on ordinary activities before taxation	**2021**	**2020**	**2021**	**2020**
This is stated after charging:	**N'm**	**N'm**	**N'm**	**N'm**
Directors' remuneration:				
- Fees	0.20	0.14	0.20	0.14
- Sitting allowances	1.12	0.60	1.12	0.60
- Emoluments as executives	12.40	12.40	12.40	12.40
- Other directors' expenses	6.00	6.00	6.00	6.00
Depreciation of property, plant and equipment:				
- owned assets	19	20	19	20
- leased assets	1	3	1	3
- Assets under finance lease	3	14	3	14
Audit fees	9	9	9	9
18 Taxation				
i) ***Per statement of profit or loss***	**N'm**	**N'm**	**N'm**	**N'm**
Income tax	4	14	4	9
Education tax	-	-	-	-
Capital gain tax	-	135	-	14
Current tax expense	4	149	4	23
Deferred tax income (Note 23)	(49)	(127)	-	-
	(45)	22	4	23

	Group		Company	
	2021	2020	2021	2020
ii) ***Per statement of financial position***	N'm	N'm	N'm	N'm
Opening balance - Income tax	197	198	5	5
- Education tax	7	7	6	6
- Capital gain tax	441	312	24	10
Payments during the year - Income tax	(5)	(15)	(5)	(9)
- Education tax	-	-	-	-
- Capital gain tax	-	(6)	-	-
Charge for the year - Income tax	4	14	4	9
- Education tax	-	-	-	-
- Capital gain tax	-	135	-	14
	644	645	34	35

(a) The charge for taxation has been computed in accordance with the provisions of the Companies Income Tax Act, CAP C21, LFN 2004 (as amended) and the Education Tax Act, CAP E4, LFN 2004 (as amended).

(b) Deferred taxation is computed using the liability method.

iii) **Reconciliation of tax charge**

The income tax expense for the Company for the year can be reconciled to the accounting profit/(loss) as per the statement of profit or loss as follows:

	2021	2020
	N'm	N'm
Profit/(loss) before tax	576	(264)
Tax at the statutory corporation tax rate of 30% (2020:30%)	173	(79)
Effect of income that is exempt from taxation	(358)	(234)
Effect of expenses that are not deductible in determining taxable profit	137	241
Balancing charge	-	2
Adjusted loss	48	70
Minimum tax	4	9
Education tax @ 2% of assessable profit	-	-
Capital gains tax	-	14
Deferred tax provisions	-	-
Tax expense recognised in profit or loss	4	23
Effective rate (%)	0.7	(8.7)

The tax rate used for 2021 and 2020 reconciliation above is the corporate tax rate of 30% and tertiary education tax at 2% payable by corporate entities in Nigeria on taxable profits under tax law in the country, for the year ended 30 September 2021.

19 **Basic (loss)/earnings per share**

(Loss)/profit for the year (Nm)	(508)	(341)	572	(287)
Number of shares (million)	390	390	390	390
(Loss)/earnings per share (kobo)	(130.26)	(87.44)	146.67	(73.59)

Basic (loss)/earnings per share is calculated by dividing the net result attributable to ordinary shareholders by the weighted average number of ordinary shares in issue during the year.

20 Property, plant and equipment

i) Group	Leasehold land N'm	Leasehold buildings N'm	Assets leased N'm	Motor vehicles and boats N'm	Computer equipment N'm	Furniture and fittings N'm	Plant and equipment N'm	Air Condi-tioners N'm	Asset work in progress N'm	Total N'm
Cost/valuation										
At 1 October 2019	980	594	109	212	24	16	278	26	53	2,292
Additions	-	3	-	38	3	-	14	2	-	60
Disposals	-	-	(23)	-	-	-	(7)	-	-	(30)
Revaluation surplus/(deficit) (Notes 35)	5	(1)	-	-	-	-	-	-	-	4
At 30 September 2020	985	596	86	250	27	16	285	28	53	2,326
At 1 October 2020	985	596	86	250	27	16	285	28	53	2,326
Additions	-	-	7	23	1	3	39	7	-	80
Disposals	-	-	-	-	-	-	-	-	-	-
Revaluation surplus (Note 35)	57	2	-	-	-	-	-	-	-	59
At 30 September 2021	1,042	598	93	273	28	19	324	35	53	2,465
Depreciation										
At 1 October 2019	-	-	102	210	19	10	228	21	-	590
Charge for the year	-	-	3	1	4	1	13	1	-	23
On disposals	-	-	(20)	-	-	-	(7)	-	-	(27)
At 30 September 2020	-	-	85	211	23	11	234	22	-	586
At 1 October 2020	-	-	85	211	23	11	234	22	-	586
Charge for the year	-	-	1	4	4	1	8	2	-	20
On disposals	-	-	-	-	-	-	-	-	-	-
At 30 September 2021	-	-	86	215	27	12	242	24	-	606
Carrying amount:										
At 30 September 2021	1,042	598	7	58	1	7	82	11	53	1,859
At 30 September 2020	985	596	1	39	4	5	51	6	53	1,740

ii) Company	Leasehold land N'm	Leasehold buildings N'm	Assets leased N'm	Motor vehicles and boats N'm	Computer equipment N'm	Furniture and fittings N'm	Plant and equipment N'm	Air Condi-tioners N'm	Asset work in progress N'm	Total N'm
Cost/valuation										
At 1 October 2019	401	227	109	212	23	14	264	24	53	1,327
Additions	-	-	-	38	3	-	14	2	-	57
Disposals	-	-	(23)	-	-	-	(7)	-	-	(30)
Revaluation surplus (Note 35)	-	1	-	-	-	-	-	-	-	1
At 30 September 2020	401	228	86	250	26	14	271	26	53	1,355
At 1 October 2020	401	228	86	250	26	14	271	26	53	1,355
Additions	-	-	7	23	1	3	39	7	-	80
Disposals	-	-	-	-	-	-	-	-	-	-
Revaluation surplus (Note 35)	44	-	-	-	-	-	-	-	-	44
At 30 September 2021	445	228	93	273	27	17	310	33	53	1,479
Depreciation										
At 1 October 2019	-	-	102	210	18	10	216	18	-	574
Charge for the year	-	-	3	1	4	1	13	1	-	23
On disposals	-	-	(20)	-	-	-	(7)	-	-	(27)
At 30 September 2020	-	-	85	211	22	11	222	19	-	570
At 1 October 2020	-	-	85	211	22	11	222	19	-	570
Charge for the year	-	-	1	4	4	1	8	2	-	20
On disposals	-	-	-	-	-	-	-	-	-	-
At 30 September 2021	-	-	86	215	26	12	230	21	-	590
Carrying amount:										
At 30 September 2021	445	228	7	58	1	5	80	12	53	889
At 30 September 2020	401	228	1	39	4	3	49	7	53	785

iii) ***Valuation of properties***

Leasehold land and buildings were professionally valued as at 30 September 2021 by Messrs Knight Frank (Nigeria) Estate Surveyors & Valuers, Chartered Surveyors under the signature of ESV Sunny Akpodiogaga with Financial Reporting Council of Nigeria (FRCN) registration number FRC/2013/NIESV/00000000655 on market value basis using the Depreciated Replacement Cost Approach. The valuation produced a surplus of N44million (2020: N1million) which has been credited to property, plant and equipment revaluation reserve.

iv) ***Assets pledged as security***

The Company has some of its assets pledged as security for liabilities or loans. See details in Note 31(b)(i).

v) ***Capital commitment***

The Group had no commitments for capital expenditure as at the statement of financial position date (2020: Nil) and no borrowing cost was capitalised in the current year (2020: Nil).

vi) There were no impairment losses recognized during the year (2020: Nil).

21 **Investment properties**	Group		Company	
	2021	**2020**	**2021**	**2020**
	N'm	**N'm**	**N'm**	**N'm**
At 1 October	3,270	4,698	2,082	2,215
Additions	-	-	-	-
Disposal	-	(1,437)	-	(139)
Fair value gain on revaluation (Note 13)	25	9	11	6
At 30 September	3,295	3,270	2,093	2,082

i) Investment properties comprise of land held currently by the Group for capital appreciation and buildings held for lease. All the properties are located in Nigeria.

ii) ***Items of income and expense***

During the year N317million (2020: N300million) was recognised in the consolidated statement of comprehensive income in relation to rental income from the investment properties. Direct operating expenses, including repairs and maintenance, arising from investment property that generated rental income amounted to N152million (2020: N108million).

iii) ***Restrictions and obligations***

There were no restrictions on the realisability of investment property or the remittance of income and proceeds of disposal at 30 September 2021 except the lien on the properties used as collateral listed in Note 31(b). There are currently no obligations to reconstruct or develop the existing investment properties. At 30 September 2021, there was no contractual obligation to purchase investment property.

iv) ***Valuation of the investment properties***

Leasehold land and buildings were revalued by Messrs Knight Frank (Nigeria) Estate Surveyors & Valuers, Chartered Surveyors who hold a recognised and relevant professional qualification, and has recent experience in the location and category of the investment property being valued. The valuation was carried out on current open market valuation basis. The valuation produced a fair value gain of N25million (2020:N9 million).

v) ***Fair value hierarchy***

'Open market basis', the valuation technique used in the determination of the fair value of Investment properties as at the reporting date is unobservable and categorised under level 3 of the fair value hierarchy.

22 Assets under finance lease	Group		Company	
	2021	2020	2021	2020
	N'm	N'm	N'm	N'm
Cost				
At 1 October	80	69	80	69
Additions	-	14	-	14
Disposals	-	(3)	-	(3)
At 30 September	80	80	80	80
Depreciation				
At 1 October	68	57	68	57
Charge for the year	3	14	3	14
Disposals	-	(3)	-	(3)
At 30 September	71	68	71	68
Carrying amount				
At 30 September	9	12	9	12

i) The group's assets under finance lease are those assets acquired by the Company with facilities from Banks. The assets are used as securities for the facilities. See Notes 20 and 31(iii).

23 Deferred taxation	Group		Company	
	2021	2020	2021	2020
	N'm	N'm	N'm	N'm
At 1 October	284	411	-	-
Write back for the year (Note 18(i))	(49)	(127)	-	-
At 30 September	235	284	-	-
On revaluation suplus (Note	6	-	4	-
	241	284	4	-

i) Deferred tax is calculated in full on temporary differences under the liability method using a tax rate of 30% (2020: 30%) and capital gain tax at the rate of 10% on fair value gains on investment properties and revaluation surplus on property, plant and equipment (2020:10%).

ii) The following are the major deferred tax liabilities and assets recognised by the Company and movements thereon during the current and prior reporting year:

Details of deferred tax (assets)/liabilities:

	Opening balance as at 1 October 2020	Recog-nised in net income	Recogn i-sed in OCI	Closing balance at 30 Septemb er 2021
Deferred Tax Liabilities	N'm	N'm	N'm	N'm
Difference between Carrying Value and TWDV	-	130	-	130
Unrealised exchange gains	-	375	-	375
Gain on fair value of investment properties	-	209	-	209
Revaluation surplus on property, plant and equipment	-	-	40	40
Total	**-**	**714**	**40**	**754**
Deferred Tax Assets				
Gratuity provision	-	-	-	-
Unutilised fiscal allowances	-	951	-	951
Fiscal losses	-	1,288	-	1,288
Unrealised exchange loss	-	474	-	474
Total	-	2,713	-	2,713
Net deferred tax assets	-	(1,999)	40	(1,959)

The movement in deferred tax assets of N1.999billion was not recognised in the financial statements because the Director are of the opinion that there is probability that the Company may not be able to utilised the assets in the forseeable future.

	Group		Company	
	2021 N'm	2020 N'm	2021 N'm	2020 N'm
24 **Investments in subsidiary companies**				
i) Africa Property (Nig.) Limited	-	-	1.2	1.2
Holt Engineering Limited	-	-	1.6	1.6
HPL Limited	-	-	1.2	1.2
JALLCO Limited	-	-	12.0	12.0
John Holt Agric. Engineers Limited	-	-	2.5	2.5
John Holt Construction Limited	-	-	5.0	5.0
Probyn Road Properties (Nig.) Limited	-	-	0.6	0.6
West African Drug Company Limited	-	-	0.9	0.9
	-	-	25	25
Allowance for impairment of investments in dormant subsidiaries (Note 15)	-	-	(4)	-
	-	-	21	25

ii) *The summary of the financial position of the subsidiary companies is as follows:*

	West African Drug Company Limited	John Holt Constru ction Limited	Holt Engin ee-ring Limite d	HPL Limited	JALLCO Limited	Probyn Road Proper-ties Nig. Ltd.	Africa Proper-ties (Nig.) Ltd	John Holt Agric. Engi-neers Ltd
As at 30 September 2021	N'm	N'm	N'm	N'm	N'm	N'm	N'm	N'm
Total assets	720	5	-	-	1,016	-	786	-
Total liabilities	(50)	-	-	(1)	(996)	-	(109)	(16)
Equity	670	5	-	(1)	20	-	677	(16)
Percentage holding	100	100	100	100	100	100	100	100

	West African Drug Company Limited	John Holt Construction Limited	Holt Engineering Limited	HPL Limited	JALLCO Limited	Probyn Road Properties Nig. Ltd.	Africa Properties (Nig.) Ltd	John Holt Agric. Engineers Ltd
As at 30 September 2020	N'm	N'm	N'm	N'm	N'm	N'm	N'm	N'm
Total assets	707	5	-	-	1,970	-	781	-
Total liabilities	(101)	-	-	(1)	(819)	-	(106)	(16)
Equity	606	5	-	(1)	1,151	-	675	(16)
Percentage holding	100	100	100	100	100	100	100	100

	Group		Company	
	2021	2020	2021	2020
	N'm	N'm	N'm	N'm
iii) **Investment in Associate Company**	199	-	199	-

Investment in Associate Company represents the value 40% holdings of John Holt Plc in Capital Tractors Limited which is currently a dormant Company. The remaining 60% interest is owned by John Holt & Company (Liverpool) Ltd (UK).

The N199million represents the Company's 40% interest in the net assets of Capital Tractors Limited.

	Group		Company	
25 **Financial assets**	2021	2020	2021	2020
i) **- at fair value through profit or loss**	N'm	N'm	N'm	N'm
Quoted Investments - Cost:				
United Bank for Africa Plc	1	1	1	1
Stanbic IBTC Holdings Plc	1	1	1	1
Nigerian Exchange Limited	-	-	-	-
	2	2	2	2

ii) The fair value of these financial assets as at the reporting date is as follow:

	N'm	N'm	N'm	N'm
Market value at the beginning of the year	5	5	5	5
Fair value gain during the year (Note 13 & 25(iii))	32	-	32	-
Market value at the end of the year	37	5	37	5

(iii) During the year, the Company was allotted 2,441,274 shares by Nigerian Exchange Limited. The fair value gain reported for the year is the value of the shares at N13.17 per share at the end of the financial year.

(iv) The financial assets fair value through profit or loss (FVPL) represent the Group's investments in listed securities on the Nigerian Stock Exchange. The investment is carried at fair value based on current bid price on the Nigerian Stock Exchange.

	Group		Company	
26 **Fair value hierarchy**	2021	2020	2021	2020
i) **Group:**	Level 1	Level 2	Level 3	Total
30 September 2021				fair
Financial Assets at fair value through profit or loss				
Quoted equity securities	37	-	-	37
Unquoted equity securities	-	-	-	-
Balance at the end of the year	37	-	-	37
30 September 2020	Level 1	Level 2	Level 3	Total
Available-for-sale financial assets				fair
Quoted equity securities	5	-	-	5
Unquoted equity securities	-	-	-	-
Balance at the end of the year	5	-	-	5

ii) Company:	Group		Company	
	2021	2020	2021	2020
30 September 2021	Level 1	Level 2	Level 3	Total fair
Financial Assets at fair value through profit or loss				
Quoted equity securities	37	-	-	37
Unquoted equity securities	-	-	-	-
Balance at the end of the year	37	-	-	37
30 September 2020	**Level 1**	**Level 2**	**Level 3**	**Total fair**
Available-for-sale financial assets				
Quoted equity securities	5	-	-	5
Unquoted equity securities	-	-	-	-
Balance at the end of the year	5	-	-	5

27 Inventories	Group		Company	
	2021	2020	2021	2020
	N'm	N'm	N'm	N'm
Finished goods	423	476	423	476
Work- in- progress	20	4	20	4
	443	480	443	480
Provision for obsolescence	(27)	(27)	(27)	(27)
	416	453	416	453

(i) Inventories include generators, air-conditioners, boats, fire safety equipment and fire trucks being held for sale in the ordinary course of the business.
(ii) The carrying amount of the inventories is the lower of costs and net realisable values as at the reporting date.
(iii) None of the Company's inventory is pledged as securities for borrowings as at the reporting date.

28 Trade and other receivables

	N'm	N'm	N'm	N'm
i) Trade receivables	79	347	79	347
Allowance for impairment of trade receivables	(17)	(16)	(17)	(16)
Trade receivables - net	62	331	62	331
Advances to staff	1	9	1	9
Total financial assets other than cash and cash equivalents classified as receivables	63	340	63	340
Prepayments	89	135	89	135
Other receivables - net (Note 28(ii))	1,351	1,238	1,351	1,237
	1,503	1,713	1,503	1,712
ii) **Other receivables**	N'm	N'm	N'm	N'm
Withholding tax receivables	1,814	1,783	1,814	1,783
Other debit balances	177	95	177	94
	1,991	1,878	1,991	1,877
Provision for withholding tax receivables (Note 28(iii))	(640)	(640)	(640)	(640)
	1,351	1,238	1,351	1,237

	Group		Company	
	2021	2020	2021	2020
iii) **Provision for withholding tax receivables**	N'm	N'm	N'm	N'm
At 1 October	640	640	640	640
Additions	-	-	-	-
At 30 September	640	640	640	640

29 **Cash and cash equivalents**	N'm	N'm	N'm	N'm
Cash at bank	224	487	224	487
As per statement of financial position	224	487	224	487
Bank overdrafts used for cash management purposes	-	-	-	-
As per statement of cashflows	224	487	224	487
30 **Trade and other payables**	N'm	N'm	N'm	N'm
Trade payables	103	9	103	9
Accruals and provisions	1,398	1,136	1,297	1,041
Deferred revenue (Note 32 (ii))	552	259	352	259
Total financial liabilities, excluding loans and borrowings, classified as financial liabilities measured at amortised cost	2,053	1,404	1,752	1,309
Due to staff	119	120	119	120
Other payables	99	97	94	91
	2,271	1,621	1,965	1,520
31 **Loans and borrowings**	N'm	N'm	N'm	N'm
Current				
Bank loans (Note 31(i)(b))	738	926	738	926
Finance lease (Note 31 (iii)(b))	15	12	15	12
	753	938	753	938
Non-Current				
Finance lease (Note 31 (iii(b)))	24	-	24	-
Total loans and borrowings	777	938	777	938

(i) **Fidelity Bank Plc - Import Finance Facilities**

The Company has the following multiple credit facilities with Fidelity Bank Plc as at 30 September 2021.

(a) Confirmation Line Facility/Import Overdraft of USD 3million only or its Naira equivalent, N1.080billion at N360/1USD payable in 365 days with up to 150 days clean up cycle to facilitate the importation of the Company's products through letters of credit. The facility bears interest at 4% pre-negotiation and LIBOR plus 5.5% post negotiation for foreign currency(FCY) and 15% per annum for Local currency(LCY). Utilisation was USD1,781,841 (2020: USD2,144,964) in foreign currency and nil (2020: 105million) in local currency.

	Group		Company	
(b) **Import Finance Facilities**	N'm	N'm	N'm	N'm
At 1 October	926	579	926	579
Additions during the year	-	2,045	-	2,045
Accrued interest in the year	149	104	149	104
Repayments during the year	(337)	(1,802)	(337)	(1,802)
At 30 September	738	926	738	926

The facilities are secured by:

- Corporate guarantee of John Holt & Company (Liverpool) Limited, United Kingdom supported by Board resolution authorizing the issuance of the Corporate Guarantee
- Legal mortgage on property located at Suleja
- Legal mortgage on property located at Akure Oke Igbo Road, Ondo
  Legal mortgage on property located at 28, Borokiri Layout Port-Harcourt
- Legal mortgage on property located at 20, Beach Road Jos
- Legal mortgage on property located at Plot 9, Bank Road, Kaduna
- Legal mortgage on property located at 71, Mission Road Benin
- Legal mortgage on Mobil Station 47b, Oba Adebimpe, New Court Road Ibadan
- Legal mortgage on property located at 4, Lagos Street, Kano
- Legal mortgage on property located at 1/6, Paracea Beach, Calabar
- Legal mortgage on property located at 47, New Court Road Ibadan
- Legal mortgage on property located at No 1, Marine Road Onitsha
- Irrevocable letter of domiciliation from contract principals
- Clause "A" marine insurance over imported equipment brokered by FSL Insurance Brokers with Fidelity Bank noted as
- first loss payee.
  Lien on shipping docuements, to be released upon arrival of imported equipment.
  Charge over the vehicles to be financed by the Bank

ii) The Company obtained loan of N17million from a business partner for 90 days with a maturity date of 4 October 2019. The loan bore interest at 16% per annum payable upfront with the option to pre-liquidate without penalty. The loan was fully settled in 2020.

	Group		Company	
	2021	2020	2021	2020
	N'm	N'm	N'm	N'm
a) At 1 October	-	17	-	17
Additions during the year	-	-	-	-
Accrued interest in the year	-	1	-	1
Repayments during the year	-	(18)	-	(18)
At 30 September	-	-	-	-

iii) **Fidelity Bank Plc-Lease Finance Facility**
The balance of N39million represents the outstanding balance in respect of the N45million Lease Finance Facility granted by Fidelity Bank Plc during the year to finance the purchase of various vehicles deployed to service the needs of the Company. The outstanding balance of the facility is payable in 40 months. The facility bore interest at 15% per annum at the statement of financial position date.

The facility is secured by the vehicles purchased with the facility.

a) **Finance lease**	N'm	N'm	N'm	N'm
At 1 October	12	29	12	29
Additions during the year	45	-	45	-
Accrued interest in the year	4	4	4	4
Repayments during the year	(22)	(21)	(22)	(21)
At 30 September	39	12	39	12
b) The finance lease is further broken down into:				
Current	15	12	15	12
Non-Current	24	-	24	-
	39	12	39	12

32 Employee benefits	N'm	N'm	N'm	N'm
Defined contribution plan (Note 32(i))	39	44	39	44
i) **Defined contribution plan**	N'm	N'm	N'm	N'm
At 1 October	44	58	44	58
Contributions during the year	32	38	32	38
Remittances during the year	(37)	(52)	(37)	(52)
At 30 September	39	44	39	44

ii) **Defined benefit plan**

Defined benefit plan was discontinued effective 30 September 2015. Consequently the balance in the account was reclassified to current liabilities as amount due to staff as at 30 September 2016 as disclosed in note 30 to these financial statements. As at 30 September 2021 the balance due to staff was N119 million (2020: N120million).

33 **Related party transactions**

(i) Related parties include the Board of Directors, their close family members and companies which are controlled by these individuals.

John Holt Plc is a subsidiary of John Holt & Company (Liverpool) Ltd, United Kingdom which holds 51.46% of its issued share capital.

During the year, the Company carried out transactions with its parent Company and other related companies in the ordinary course of business.

The following balances resulted from transactions carried out with related parties during the year:

	Group		Company	
	2021	2020	2021	2020
	N'm	N'm	N'm	N'm
Due from related party(Note 33 (iv))	3,386	2,823	3,408	2,866
Due to related parties:				
- Due within one year from the end of the reporting period:				
Due to Associate Company (Note 33 (ii))	24	24	24	24
	N'm	N'm	N'm	N'm
- Due after one year from the end of the reporting period:				
Due to related party (Note 33 (iii))	4,923	4,483	5,278	5,800

	Group		Company	
	2021	2020	2021	2020
ii) Due to Associate Company	N'm	N'm	N'm	N'm
YMNL Limited	24	24	24	24
iii) Due to related parties				
John Holt & Company (Liverpool) Ltd (UK)	4,923	5,250	4,923	5,250
Foreign exchange loss absorbed (Notes 13 and 13(b))	-	(767)	-	(767)
	4,923	4,483	4,923	4,483
Subsidiary companies	-	-	1,493	1,317
	4,923	4,483	6,416	5,800
Debt waived by Subsidiary companies (Note 13(b))	-	-	(1,138)	-
	4,923	4,483	5,278	5,800
iv) Due from related party				
John Holt & Company (Liverpool) Ltd (UK)	3,386	2,823	3,386	2,823
Subsidiary companies	-	-	22	43
	3,386	2,823	3,408	2,866

v) During the year, the Company purchased goods worth N270million (2020: N940million) from the parent company.

vi) During the year, the Company did maintenance of generators and air-conditioners amounting to N2,346,722 (2020: N1,443,849) on normal commercial terms to Christopher University, an educational institution established by the Chairman of the Company. The Company also did maintenance of generators amounting to N1,024,124 (2020: N243,495) on normal commercial terms to Igboukwu Microfinance Ltd, a Company where the Chairman of John Holt Plc. is a shareholder. No balance is however outstanding as receivable from the Institution and the Company as at 30 September 2021 (2020: Nil).

34 **Share Capital**	Group		Company	
	2021	**2020**	**2021**	**2020**
Authorised:	**N'm**	**N'm**	**N'm**	**N'm**
Value				
Ordinary shares of 50k each	200	200	200	200
	No.'m	**No.'m**	**No.'m**	**No.'m**
Number				
Ordinary shares of 50k each	400	400	400	400
Issued and fully paid	**N'm**	**N'm**	**N'm**	**N'm**
Value				
Ordinary shares of 50k each	195	195	195	195
	No.'m	**No.'m**	**No.'m**	**No.'m**
Number				
Ordinary shares of 50k each	390	390	390	390

35 **Property revaluation reserve**	**N'm**	**N'm**	**N'm**	**N'm**
(i) At 1 October	571	567	413	412
Revaluation surplus net of tax (Note 35(ii))	53	4	40	1
At 30 September	624	571	453	413
	N'm	**N'm**	**N'm**	**N'm**
(ii) Revaluation surplus(Note 20)	59	4	44	1
Deferred tax on revaluation surplus (Note 23)	(6)	-	(4)	-
At 30 September	53	4	40	1

	2021	**2020**	**2021**	**2020**
36 **Revenue reserve**	**N'm**	**N'm**	**N'm**	**N'm**
At 1 October	1,698	2,039	(542)	(255)
Transfer from comprehensive income	(508)	(341)	572	(287)
At 30 September	1,190	1,698	30	(542)

37 **Transactions with key management personnel**

Key management staff are those persons who have authority and responsibility for planning, directing and controlling the activities of the company. Key management includes executive and non-executive directors and members of the Executive Committee.

i) Directors' emoluments

Remuneration paid to the Company's Directors (excluding pension contribution) were:

	Group		Company	
	2021	2020	2021	2020
Fees:	N'm	N'm	N'm	N'm
- Chairman	0.08	0.08	0.08	0.08
- Other Directors	0.12	0.06	0.12	0.06
Sitting allowances	1.12	0.60	1.12	0.60
Executive compensation	12.40	12.40	12.40	12.40
Other Directors' expenses	6.00	6.00	6.00	6.00
	19.72	19.14	19.72	19.14
ii) Fees and other emoluments (excluding reimbursable expenses disclosed above include amount paid to:	N'm	N'm	N'm	N'm
Chairman	0.56	0.44	0.56	0.44
Highest paid director	7.00	7.00	7.00	7.00
	7.56	7.44	7.56	7.44

The number of Directors (including the Chairman and the highest paid Director) who received fees and emoluments (excluding pension contributions) in the following ranges was:

			Group		Company	
'N		N	Number	Number	Number	Number
200,001	-	300,000	-	1	-	1
300,001	-	400,000	2	-	2	-
5,000,001	-	6,000,000	1	1	1	1
6,000,001	-	7,000,000	2	2	2	2
The number of directors who received emoluments			5	4	5	4
The number of directors who did not receive emoluments			2	2	2	2

38 **Employees**

	Number	Number	Number	Number
i) Number of persons employed during the year:				
Management staff	10	10	10	10
Senior staff	55	66	55	66
Non-managers	38	48	38	48
	103	124	103	124
ii) Employees' costs:	N'm	N'm	N'm	N'm
Salaries,wages,medical and welfare	130	139	130	139
Defined contribution plan	16	17	16	17
	146	156	146	156

iii) The number of employees of the Group including Directors whose emoluments (excluding allowances and pension contributions) during the year were within the bands stated below:

N		N	Number	Number	Number	Number
100,000	-	500,000	83	102	83	102
500,001	-	1,000,000	9	11	9	11
1,000,001	-	1,500,000	6	6	6	6
2,000,001	-	2,500,000	1	1	1	1
2,500,001	-	5,000,000	2	2	2	2
5,000,001	-	6,000,000	1	1	1	1
6,000,001	-	7,000,000	1	1	1	1
			103	124	103	124

39 **Reconciliation of net (loss)/profit to net cash generated by operating activities**

	Group		Company	
	2021	2020	2021	2020
Cash flows from operating activities	N'm	N'm	N'm	N'm
(Loss)/profit after tax	(508)	(341)	572	(287)
Adjustment for:				
Depreciation of property, plant and equipment	20	23	20	23
Depreciation of assets under finance lease	3	14	3	14
Finance income	(1)	(22)	(1)	(22)
Fair value gain on investment properties	(25)	(9)	(11)	(6)
Fair value gain on financial assets	(32)	-	(32)	-
Finance costs	153	109	153	109
Profit on disposal of property, plant and equipment	-	(6)	-	(6)
Loss on disposal of investment properties	-	56	-	-
Profit on disposal of investment properties	-	(1)	-	(1)
Deferred tax income	(49)	(127)	-	-
Income tax expense (Note 18(i))	4	149	4	23
Income tax paid (Note 18(ii))	(5)	(21)	(5)	(9)
	(440)	**(176)**	**703**	**(162)**
Changes in:				
Inventories	37	(209)	37	(209)
Trade and other receivables	210	(347)	209	(347)
Due from related party	(563)	(226)	(542)	(250)
Investment in subsidiaries	-	-	4	-
Due to related parties	440	(320)	(522)	990
Investment in associate company	(199)	-	(199)	-
Employee benefits	(5)	(14)	(5)	(14)
Trade and other payables	650	230	445	169
	570	**(886)**	**(573)**	**339**
Cash inflow/(outflow) from operating activities	**130**	**(1,062)**	**130**	**177**

40 **Capital Commitments**

The directors are of the opinion that there were no capital commitments at 30 September 2021 (2020:Nil).

41 **Contingent Liabilities**

(a) There were contingent liabilities of N267million (2020:267million) in respect of legal actions against the Company. No provision has been made in these financial statements in respect of the legal actions as the directors, having taken legal advice, do not believe that any material liability will eventually be borne by the Company.

(b) The Lagos State Internal Revenue Service has carried out tax audits on the Company's financial statements for the years 2015 and 2017 and a revised tax assessment in the sum of N19million (2020:N31million) was served on the Company. A reconciliation meeting on the tax audit findings is in progress. The Company's ultimate exposure to tax liability is dependent on the final outcome of the tax audit.

42 **Events after reporting period**

No events or transactions have occurred since 30 September 2021 which would have a material effect upon the financial statements at that date or which need to be mentioned in the financial statements in order not to make them misleading as to the financial position or results of operations at 30 September 2021.

In compliance with the requirements of Financial Reporting Council of Nigeria (FRC) and the Institute of Chartered Accountants of Nigeria (ICAN) in respect of COVID-19, the Directors have assessed the impact of the events after reporting period on the financial statements as a whole and are of the opinion that it has no material effect.

43 **Comparative figures**

Where necessary, comparative figures have been adjusted to conform to changes in presentation in the current year in accordance with International Accounting Standard (IAS)1 issued by the International Accounting Standards Board.

JOHN HOLT PLC
CONSOLIDATED STATEMENT OF VALUE ADDED
FOR THE YEAR ENDED 30 SEPTEMBER 2021
OTHER NATIONAL DISCLOSURE

	Group				Company			
	2021 N'm	**%**	**2020 N'm**	**%**	**2021 N'm**	**%**	**2020 N'm**	**%**
Revenue	1,186		1,831		1,185		1,827	
Other income	321		790		1,445		787	
	1,507		2,621		2,630		2,614	
Less: Costs of products, services and leases								
- Local	(1,221)		(1,690)		(1,215)		(1,628)	
- Imported	(519)		(951)		(519)		(951)	
Value (consumed)/added	(233)	(100)	(20)	(100)	896	100	35	100
Value (consumed)/added as a percentage of revenue	(20%)		(1%)		76%		2%	
Applied as follows:								
To pay employees								
Salaries, allowances and other benefits	146	63	156	780	146	16	156	446
To pay government:								
Income tax	4	2	149	745	4	0	23	66
To pay providers of capital:								
Finance costs	151	65	106	530	151	17	106	303
To provide for replacement of assets and future expansion of business:								
- Deferred tax	(49)	(21)	(127)	(635)	-	-	-	-
- Depreciation of property, plant and equipment and assets under finance lease	23	10	37	185	23	2	37	105
- Results for the year	(508)	(218)	(341)	(1,705)	572	64	(287)	(820)
Value (consumed)/added	(233)	(100)	(20)	(100)	896	100	35	100

Value added represents the additional wealth which the Group has been able to create by its own and its employees' efforts. This statement shows the allocation of that wealth between employees, shareholders, goverment and that retained for the future creation of more wealth.

	Group				
	2021	2020	2019	2018	2017
Statement of financial position	N'm	N'm	N'm	N'm	N'm
Non-current assets	5,399	5,027	6,417	6,409	6,292
Current assets	5,529	5,476	4,213	4,144	3,953
Current liabilities	(3,731)	(3,272)	(2,602)	(2,379)	(2,313)
Non-current liabilities	(5,188)	(4,767)	(5,227)	(5,613)	(5,307)
Total net assets	2,009	2,464	2,801	2,561	2,625
Equity					
Share capital	195	195	195	195	195
Revaluation reserve	624	571	567	545	528
Available-for-sale-reserve	-	-	-	5	5
Revenue reserve	1,190	1,698	2,039	1,816	1,897
Total equity	2,009	2,464	2,801	2,561	2,625
Statement of comprehensive income					
Revenue	1,186	1,831	1,793	2,674	2,287
(Loss)/profit before taxation	(553)	(319)	236	(86)	(223)
Current tax (expense)/income	(4)	(149)	(18)	(11)	805
Deferred tax credit/(charge)	49	127	-	16	(1,308)
(Loss)/profit for the year	(508)	(341)	218	(81)	(728)
Other comprehensive income	53	4	22	17	71
Total comprehensive (loss)/income	(455)	(337)	240	(64)	(657)
Basic (loss)/earnings per share (Kobo)	(130.26)	(87.44)	55.90	(20.77)	(186.67)
Net assets per share (Kobo)	515.13	631.79	718.21	656.67	673.08

Basic (loss)/earnings per ordinary share are based on the (loss)/earnings after taxation divided by the number of issued and fully paid N0.50 ordinary shares at the end of each financial year.

Net assets per ordinary share are based on the net assets divided by the number of issued and fully paid N0.50 ordinary shares at the end of each financial year.

	Company				
	2021	**2020**	**2019**	**2018**	**2017**
Statement of financial position	N'm	N'm	N'm	N'm	N'm
Non-current assets	3,248	2,909	3,010	3,024	2,950
Current assets	5,551	5,518	4,231	4,144	3,953
Current liabilities	(2,815)	(2,561)	(2,066)	(1,843)	(1,772)
Non-current liabilities	(5,306)	(5,800)	(4,823)	(5,206)	(9,164)
Total net assets/(liability)	678	66	352	119	(4,033)
Equity					
Share capital	195	195	195	195	195
Revaluation reserve	453	413	412	396	379
Available-for-sale-reserve	-	-	-	5	5
Revenue reserve	30	(542)	(255)	(477)	(4,612)
Total equity	678	66	352	119	(4,033)
Statement of comprehensive income					
Revenue	1,185	1,827	1,786	2,654	2,262
Profit/(loss) before taxation	576	(264)	222	4,115	(298)
Current tax (expense)/income	(4)	(23)	(5)	20	838
Deferred tax charge	-	-	-	-	(1,295)
Profit/(loss) for the year	572	(287)	217	4,135	(755)
Other comprehensive income	40	1	16	17	31
Total comprehensive income/(loss)	612	(286)	233	4,152	(724)
Basic earnings/(loss) per share (Kobo)	146.67	(73.59)	55.64	1,060.26	(193.59)
Net assets/(liability) per share (Kobo)	173.85	16.92	90.26	30.51	(1,034.10)

Basic earnings/(loss) per ordinary share are based on the profit/(loss) after taxation divided by the number of issued and fully paid N0.50 ordinary shares at the end of each financial year.

Net assets/(liability) per ordinary share are based on the net assets/(liabilities) divided by the number of issued and fully paid N0.50 ordinary shares at the end of each financial year.